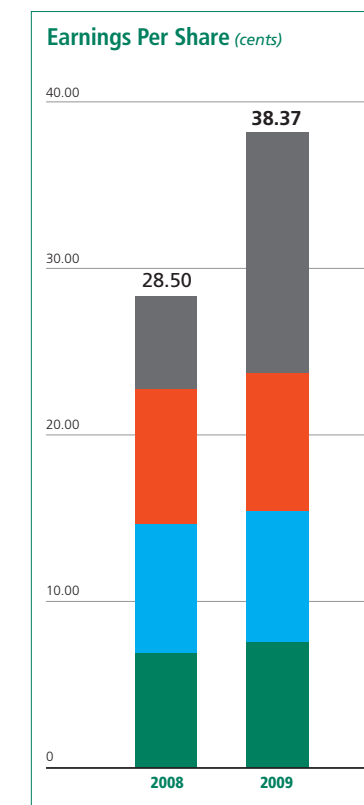
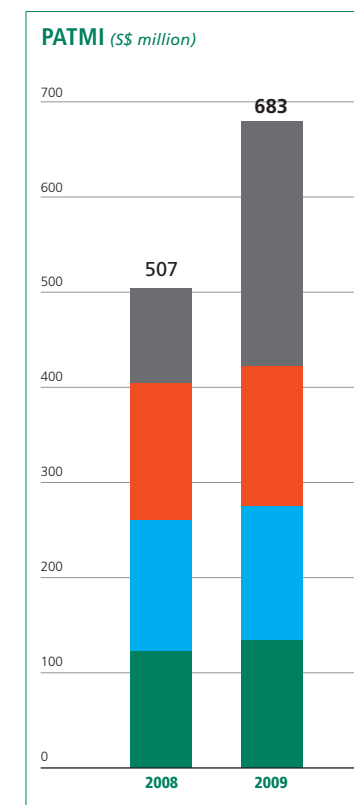
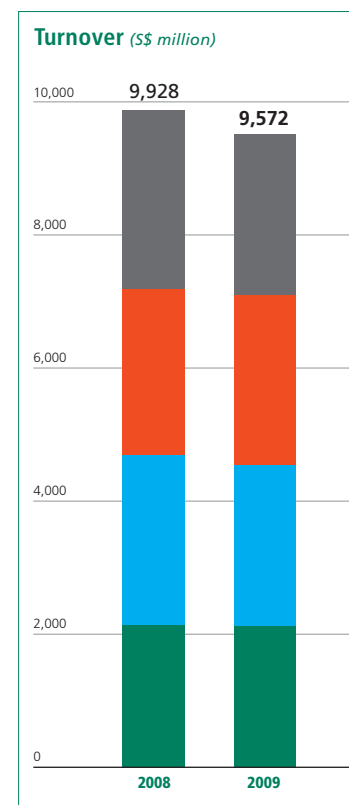


Group Financial Highlights

	2009	2008	Change (%)
For the Year (\$ million)			
Turnover	9,572	9,928	(4)
Earnings before interest, tax, depreciation and amortisation	1,316	940	40
Earnings before interest and tax	1,116	744	50
Profit before income tax expense	1,218	862	41
Profit after tax and minority interest			
– before exceptional items	683	534	28
– after exceptional items	683	507	35
Capital expenditure	533	381	40
At Year End (\$ million)			
Shareholders' funds	3,320	2,594	28
Total assets	9,330	8,467	10
Net debt / (cash)	(1,630)	(1,584)	3
Operating cash flow	933	2,261	(59)
Free cash flow	882	2,343	(62)
Per Share			
Earnings (cents)			
– before exceptional items	38.37	30.02	28
– after exceptional items	38.37	28.50	35
Net assets (\$)	1.86	1.46	28
Net tangible assets (\$)	1.80	1.39	29
Net ordinary dividends (cents)	15.00	11.00	36
Financial Ratios			
Return on equity (%)			
– before exceptional items	23.1	19.0	22
– after exceptional items	23.1	18.0	28
Return on total assets (%)			
– before exceptional items	11.9	9.5	25
– after exceptional items	11.9	9.0	31
Interest cover (times)			
– before exceptional items	32	22	44
– after exceptional items	32	21	51
Net gearing (times)	Net cash	Net cash	NM
Productivity Data (\$ million)			
Economic value added	770	511	51

Exceptional items refer to material and unusual items as disclosed in Note 35(d) in the Notes to the Financial Statements.

Group Quarterly Performance (\$ million)										
	2009				2008					
	1Q	2Q	3Q	4Q	Total	1Q	2Q	3Q	4Q	Total
Turnover	2,147	2,431	2,577	2,417	9,572	2,153	2,580	2,501	2,694	9,928
Earnings before interest, tax, depreciation and amortisation	240	273	283	520	1,316	211	235	259	235	940
Earnings before interest and tax	194	224	234	464	1,116	163	186	209	186	744
Profit before income tax expense	216	249	255	498	1,218	204	231	250	177	862
Profit after tax and minority interest										
– before exceptional items	134	142	148	259	683	123	138	145	128	534
– after exceptional items	134	142	148	259	683	123	138	145	101	507
Earnings per share (cents)										
– before exceptional items	7.52	7.97	8.33	14.55	38.37	6.91	7.77	8.15	7.19	30.02
– after exceptional items	7.52	7.97	8.33	14.55	38.37	6.91	7.77	8.15	5.67	28.50



■ First Quarter ■ Second Quarter ■ Third Quarter ■ Fourth Quarter